Report of Treasurer of Joint Crematorium Committee To Mansfield and District Joint Crematorium Committee On 28 February 2022

FINANCIAL MANAGEMENT REVIEW 1 APRIL 2021 TO 31 DECEMBER 2021

1. SUMMARY

1.1 This report shows the forecasted year end position for the 2021/2022 financial year for the Mansfield Crematorium as at 31 December 2021.

2. RECOMMENDATION

To be resolved:

- i). The financial information provided in appendix 1, table 1 and table 2 is for noting only.
- ii) The revenue and capital budget realignments provided in appendix 2 are for noting only.

3. BACKGROUND

3.1 Summary Forecast Financial Position - see appendix 1

Revisions to the allocation of the original revenue budgets have been undertaken and three budget realignments have been processed to reflect the revised budgets required in the following areas:-

- Furniture Acquisitions £15,000 has been realigned to furniture acquisitions to cover the costs of replacing all the pews within the chapels with new chairs which provide more flexibility and are more modern and comfortable.
- Health & Safety Materials and Light Plant and Tools £11,726 has been realigned to purchase specific health and safety equipment to monitor employees use of vibrating equipment and for the acquisition on electric/battery mowers and grass trimmers as part of the green agenda.

 Skips - £500 has been realigned due to the number of skips required to remove general waste/obsolete items from the crematorium buildings and grounds.

Revisions to the allocation of the original capital budgets have been undertaken and three budget realignments have been processed from the PPW Unallocated budget to reflect the revised budgets required for the following schemes:-

- Replacement Music System required as soon as possible due to poor sound quality and customer complaints full replacement cost estimated at £20,000.
- New Water Main works required to replace the original 1960's water main due to corrosion of the metal service pipework and leaking joints on the crematorium side of the main stop valve. Works estimated at £20,000.
- CCTV System works required to replace obsolete CCTV system which will be transferrable to the new crematorium development. Initial budget set at £25,000 however tenders and the budget requirements could be lower than this estimate.

Please see appendix 2 for details of the budgets that have been reduced and increased within the six budget realignments.

Table 1 below summarises the income and expenditure incurred to 31 December 2021 and the variances to revised budgets expected at year end. Further explanations are provided below where there are significant variances between the forecasted outturn position and the revised budgets.

Table 1

| CREMATORIUM REVENUE | | 1 April 2021 to 31 December 2021 | | | |
|--|--------------------|--|------------|--|--|
| Description | Original Budget | Revised Budget | Forecast | Variance - Forecast to Revised Budget | Actuals |
| Employee Costs | 405,647 | 405,647 | 429,539 | 23,892 | 342,239 |
| Premises Related Expenses | 366,130 | 348,444 | 338,244 | -10,200 | 208,297 |
| Transport Related Expenditure | 200 | 200 | 200 | 0 | 39 |
| Supplies and Services | 170,897 | 231,689 | 277,341 | 45,652 | 132,732 |
| Support Services | 64,356 | 64,356 | 66,543 | 2,187 | 61,633 |
| Depreciation & Impairment | 126,271 | 126,271 | 126,271 | 0 | 0 |
| Revenue Gross Expenditure | 1,133,501 | 1,176,607 | 1,238,138 | 61,531 | 744,939 |
| Revenue Income | -1,839,650 | -1,850,150 | -1,914,898 | -64,748 | -1,420,322 |
| Income | -1,839,650 | -1,850,150 | -1,914,898 | -64,748 | -1,420,322 |
| Recharge to Cemeteries | -26,562 | -26,562 | -26,562 | 0 | 0 |
| Income Recharges | -26,562 | -26,562 | -26,562 | 0 | 0 |
| Revenue Gross Income | -1,866,212 | -1,876,712 | -1,941,460 | -64,748 | -1,420,322 |
| Net Cost of Service | -732,711 | -700,105 | -703,322 | -3,217 | -675,382 |
| Depreciation to be Reversed | -126,271 | -126,271 | -126,271 | 0 | 0 |
| 3% Increase of Standard Cremation Fees to Capital Fund | 46,200 | 46,200 | 46,200 | 0 | 26,268 |
| Appropriations from General Reserves - Memorial Tree Acquisition | 0 | -14,500 | -14,500 | 0 | 0 |
| Appropriations from General Reserves - Other New Memorial Lines | 0 | -18,106 | -18,106 | 0 | 0 |
| Below Net Cost of Service | -80,071 | -112,677 | -112,677 | 0 | 26,268 |
| Net (-) Surplus | -812,782 | -812,782 | -815,999 | -3,217 | -649,114 |
| | | | • | , | , |
| CREMATORIUM CAPITAL | , | FULL Y | /EAR | | 1 April 2021 to 31 December 2021 |
| Description | Original Budget | Revised Budget | Forecast | Variance - Forecast to Revised Budget | Actuals |
| Capital - Replacement of Abatement Equipment brought forward | 503,166 | 503,166 | 87,309 | -415,857 | 0 |
| Capital - Replacement of Abatement Equipment Building Works | 221,000 | 221,000 | 2,643 | -218,357 | 2,643 |
| Capital - Replacement of Abatement Equipment MDC Design Svcs | 0 | 0 | 3,078 | 3,078 | 3,078 |
| Capital - Car Park Lighting brought forward | 8,000 | 8,000 | 0 | -8,000 | 0 |
| Capital - Roof Repairs - Insurance Copper Theft Retention | 1,148 | 1,148 | 1,148 | 0 | 0 |
| Capital - PPW Programme Unallocated | 138,177 | 73,177 | 73,177 | 0 | 0 |
| Capital - 21/22 Music System | 0 | 20,000 | 20,995 | 995 | 0 |
| Capital - 21/22 Water Main | 0 | 20,000 | 20,000 | 0 | 0 |
| Capital - 21/22 CCTV System | 0 | 25,000 | 25,000 | 0 | 0 |
| Capital Gross Expenditure | 871,491 | 871,491 | 233,350 | -638,141 | 5,721 |

3.1.1 Employee Expenses total forecasted variance £23,892

In April 2020 the opportunity to pay for three years NCC lump sum pension payments in advance for the period 2020/2021, 2021/2022 and 2022/2023 was accepted by the Treasurer in relation to the employees of the Mansfield Crematorium. The payment due for 2021/2022 will be £16,151. As part of the final accounts transactions a prepayment of £16,152 will be processed to move the costs relating to the 2022/2023 contribution into the correct financial year.

Agency staff have been employed to cover clerical and cleaning duties due to either vacancies arising during periods of increased workload and to meet the increased cleaning regime required as a result of the pandemic. These agency costs are partly financed from vacancy savings within employee costs.

Overtime costs are higher than budgeted due to the ongoing impact of the pandemic, staff vacancies and more recently staff working longer hours due to the limited capacity of the cremators with cremator 3 due to be relined. The cost of overtime impacts on the national insurance and superannuation actual costs in year, making these higher than the original budget estimate.

There is currently only one vacant post, this is the Director and Registrar post, the interim management arrangements mean that honorarium payments are being made to the Operational Supervisor and the Administrative Supervisor until this post is filled.

Staff training has been undertaken this year to bring staff training up to date.

3.1.2 Premises total forecasted variance (£10,200)

The main forecasted savings relate to utility costs.

3.1.3 Supplies and Services Expenses total forecasted variance £45,652

The uptake of the webcasting service continues to be popular with the revised forecast increased by £12,300. This will be offset by an increase forecast for webcasting income of (£18,450) as detailed in 3.1.5 below.

The organist was not used during the pandemic restrictions and there has been reduced demand for this service to date. The forecast for expenditure has been reduced by (£6,300) and the income forecast has been reduced by £9,450, the demand for this service will continue to be monitored.

The light plant and tool costs are forecast to increase by £1,681 due to the replacement of obsolete light plant and tools with battery powered replacements.

Furniture acquisitions budget has been forecasted to underspend by (£5,318). The main costs to date are for replacing pews with chairs.

Cremator capacity has been recently reduced due to cremator 3 being out of operation and requiring a reline. A further breakdown of a remaining cremator at a busy period meant that a small number of cremations had to be transferred to neighbouring crematoria. A forecast has been included within hired and contracted services of £6,987 which reflects the actual costs incurred. At this stage no further costs are envisaged as cremation levels are back to normal, however, until all cremators are fully operational there is a risk that this situation may arise again.

The budget for CAMEO non abatement fees was originally set at £33,413 which would cover the 2021 costs for 6 months, however due to delays then the termination of the abatement equipment contract a full year's costs will be incurred. The CAMEO return to cover the period from Jan-Dec 2021 has been completed and 1,242 tradeable mercury abated cremations will

need to be purchased at £55.00 each. The total cost will be £68,310 which is £34,897 higher than the budget.

Other minor forecasted savings of (£2,665) include underspends on uniforms, printing, stationery, telephones and the memorial tree costs.

Other minor forecasted increases in spend of £4,070 include increases to temporary memorials, postages, software licences, medical referee fees, office IT equipment and bio boxes.

3.1.4 Support Services Expenses total forecasted variance £2,187

The crematorium has used the services of MDC electrician's at a cost of £1,203 and MDC building repair service costing £1,131; there has been a reduction of (£147) for trade waste costs.

3.1.5 Income total forecasted variance (£64,748)

As detailed in 3.1.2, the demand for the webcasting service has been high this year and the revised budget forecast has increased by (£18,450) which will be offset by a forecast increase in the webcasting costs of £12,300.

The organist service has not being made available during service restrictions and coupled with reduced demand the forecast fee income has reduced by £9,450.

Due to the reduction in interest rates this year, the forecast for interest income has been reduced by £1,502.

The forecast income from Cremation Fees has been increased by (£49,300) based on the income up to 31 December 2021 and the forecasted number for funerals for the January to March period.

Other minor variations to income forecasts total (£7,950)

3.1.6 Below Net Cost of Service

At the Sept 2021 JCC meeting, the committee approved that the cost for the acquisition of a memorial tree, leaves for inscription and new memorials and plaques for the Crematorium gardens would be financed from general reserves. The memorial tree acquisition cost £14,500 and the forecast for the new memorial lines, inscription leaves and plaques is £18,106, totalling £32,606. All future memorial acquisition from 2022/2023 onwards will be financed from revenue budgets.

3.1.7 Capital

Replacement Abatement Equipment Scheme - Installation of a new gate and steps costing £2,068 has been incurred in preparation for the replacement abatement equipment works. Further infill works were required to the building after the equipment was removed costing £575. Mansfield

District Council Design Services costs to end of December 2021 were £3,078.

The termination of contract invoice for the balance of £87,309 has been received from Matthews Environmental and will be processed for payment during February 2022.

Car Park Lighting Scheme – there are no immediate plans to do major works to the car park lighting as this will form part of the development of the new crematorium project.

Roof Repairs – Insurance Copper Theft works 2021 – the retention payment of £1,148 for the works undertaken last financial year is expected before 31 March 2022.

Music System – Works are being undertaken to replace the music system with costs forecast at £20,995.

New Water Main – no orders have yet been placed for these works.

CCTV System – an order has been placed with 3H CCTV & Alarms Ltd for £15,541

Fire Doors & Associated Works – a budget will be realigned from the Capital Unallocated PPW budget once the tender process has been completed.

Capital Unallocated PPW – the balance was £73,177 at the end of December, however some of this budget will be realigned to the Fire Doors and Associated Works scheme when the tender process is complete.

3.2 Balance Sheet Review – Table 2 below shows the balance sheet as at 31 December 2021.

Table 2

| | Mansfield & District Joint Crematorium | |
|---------------|--|-------------|
| | Balance Sheet as at 31 December 2021 | |
| 31 March 2021 | | 31 Dec 2021 |
| £ | | £ |
| 2,042,975 | Property, Plant & Equipment | 2,048,696 |
| 2,042,975 | Long Term Assets | 2,048,696 |
| 555,813 | Short Term Debtors | 252,696 |
| 0 | NCC Pension Prepayment 2 years | 16,152 |
| -51,781 | Provisions | -51,781 |
| 1,650,505 | Cash and Cash Equivalents | 1,650,815 |
| 2,154,537 | Current Assets | 1,867,882 |
| -950,597 | Short Term Creditors | 0 |
| -950,597 | Current Liabilities | 0 |
| -1,655,000 | Net Pension Liability | -1,655,000 |
| -1,655,000 | Long Term Liabilities | -1,655,000 |
| 1,591,915 | Net Assets | 2,261,578 |
| | Financed by: | |
| 709,686 | Capital Fund | 730,233 |
| 0 | Surplus/(deficit) in year | 649,114 |
| | General Reserve | 526,558 |
| 1,236,243 | Usable Reserves | 1,905,905 |
| 424,285 | Revaluation Reserve | 424,285 |
| , | Capital Adjustment Accounts | 1,618,690 |
| | Pension Reserve | -1,687,303 |
| £355,672 | Unusable Reserves | 355,672 |
| 1,591,915 | Total Reserves | 2,261,578 |

3.2.1 Long Term Assets – There is currently no movement in the long term assets. Transactions for depreciation and any changes in the re-valuation of the crematorium assets, which is to be undertaken during this financial year, will be calculated before the financial year end.

3.2.2 Current Assets

Short Term Debtors - Total outstanding at 31 December 2021 was £252,696. Table 3 below breaks down the value outstanding per period for the invoices outstanding as at 31 December 2021.

Table 3

| Aged Debtor Summary | Aged Debtor Summary as at 31 Dec 2021 | | | | | | |
|------------------------------|---------------------------------------|--|--|--|--|--|--|
| Period Invoice Raised | Amount Outstanding | | | | | | |
| Pre 31 March 2019 | £5,374 | | | | | | |
| 2019-20 Financial Year | -£705 | | | | | | |
| 2020-21 Financial Year | £88,957 | | | | | | |
| April 2021 | £1,630 | | | | | | |
| May 2021 | £12,249 | | | | | | |
| June 2021 | £21,757 | | | | | | |
| July 2021 | £6,155 | | | | | | |
| August 2021 | £9,936 | | | | | | |
| September 2021 | £7,540 | | | | | | |
| October 2021 | £5,013 | | | | | | |
| November 2021 | £32,752 | | | | | | |
| December 2021 | £62,039 | | | | | | |
| TOTAL | £252,696 | | | | | | |

NCC Pension Prepayment 1 Year – as detailed in 3.1.1 the value for 2022/2023 will be treated as a prepayment at the end of the current financial year.

Provisions – At the financial year end the value required for this provision will be recalculated based on the age of outstanding debtor invoices.

Cash and Cash Equivalents – The main changes relate to the payment of the 2020/2021 allocated surplus to each authority, accrued creditor payments to suppliers and the revenue surplus calculated up to 31 December 2021 on the revenue accounts.

3.2.3 Current Liabilities

Short Term Creditors – There are no short term creditors at 31 December 2021. However, at the financial year end the outstanding creditors will be calculated based on the invoices relating to the 2021/2022 accounts that have not yet been paid and the net surplus due to the 3 authorities

3.2.4 Long Term Liabilities

Net Pension Liability – This will remain unchanged until the actuary report is received at the financial year end advising of the changes to the value of the JCC pension scheme.

3.2.5 Usable Reserves

Capital Fund – The capital fund brought forward balance as at 1 April 2021 was £709,685 as shown below in table 4. The £709,685 brought forward balance includes capital budget totalling £512,314 that have been carried forward from 2020/2021 into 2021/2022.

At the end of December 2021 there has been £5,721 of capital spend on the mercury abatement replacement equipment scheme. Due to the termination of the contract with Matthews Environmental the forecast budget for this scheme has been reduced to £93,030 to cover the costs to date plus the pending contract termination invoice of £87,309.

Cremation fees were increased by an additional 3% in 2020/2021. The ongoing income generated from this increase is transferred to the Capital Fund. For the period April to November 2021 this amounted to £26,268. The current forecasted estimate for this income is £46,200.

The current capital scheme budget forecasts total £233,350, if these budgets are fully utilised in 2021/2022 the capital fund forecasted balance at 31 March 2022 will be £522,535

Table 4

| Capital Fund Balance Brought Forward 1 April 2021 | £709,685 |
|--|-----------|
| Actuals 2021/2022 | |
| Expenditure Replacement Abatement Equipment Building | |
| Works & MDC Design Services Fees as at end Dec 2021 | -£5,721 |
| Transfer 3% fee increase standard cremations April-October 2021 | £26,268 |
| Capital Fund Sub Total end December 2021 | £730,232 |
| Forecast Expenditure to end of March 2022 | |
| Replacement Abatement Equipment | -£87,309 |
| PPW Capital Programme Unallocated | -£73,177 |
| Replacement Music System | -£20,995 |
| New Water Main | -£20,000 |
| CCTV System | -£25,000 |
| Car Park Lighting | £0 |
| Roof Repairs Retention | -£1,148 |
| | -£227,629 |
| 3% increase in Standard Cremation Fee Nov-March 2022 | |
| Forecast November - March 2022 | £19,932 |
| | £19,932 |
| Capital Fund Forecasted Balance as at 31 March 2022 (Surplus/-Deficit) | £522,535 |

General Reserve – The General Reserves brought forward balance as at 1 April 2021 was £526,558, as shown below in table 5.

As detailed in 3.1.6 above, the acquisition of the memorial tree, new memorial lines, leaves and plaques are to be financed from general reserves in 2021/2022. To date the forecast for these purchases is £32,606.

The general reserves forecasted balance as at 31 March 2022 is £493,592.

Table 5

| General Reserves Balance Brought Forward 1 April 2021 | £526,558 |
|--|----------|
| Forecast Financing of Revenue Expenditure at 31 March 20 |)22 |
| 2021/2022 Finance acquisition of Memorial Tree | -£14,500 |
| 2021/2022 Finance acquisition of New Memorial Lines | |
| and Inscriptions | -£18,106 |
| General Reserves Forecasted Balance as at 31 | |
| March 2022 (Surplus/-Deficit) | £493,952 |

3.2.6 Unusable Reserves

Revaluation reserve - This will remain unchanged until the end of the current financial year.

Capital Adjustment Account – This will remain unchanged until the end of the current financial year.

Pension Reserve - This will remain unchanged until the actuary report is received at the financial year end advising of the changes to the value of the JCC pension scheme.

3.3 The position at 31 December 2021 is a surplus of £649,114, see appendix 1.

The year-end forecast position to 31 March 2022 is a surplus of £815,999 compared to the revised budget surplus of £812,782, which is an increase in surplus of £3,217.

3.3.1 Table 6 below shows the forecast surplus payments to each authority based on the revised budget surplus and the usage to date by area as at 31 December 2021.

Table 6

| District | April - Dec 2021 Number of Cremations | April - Dec 2021 Usage Percentage | Budget Surplus |
|-------------------|---|---|----------------|
| Ashfield | 610 | 43.70% | £356,561 |
| Mansfield | 703 | 50.36% | £410,922 |
| Newark & Sherwood | 83 | 5.95% | £48,516 |
| TOTAL | 1,396 | 100.00% | £815,999 |

4. RISK ASSESSMENT OF RECOMMENDATIONS AND OPTIONS

| Risk | Risk Assessment | Risk Level | Risk Management |
|--|---|---------------|---|
| Financial forecasts are inaccurate | A number of the Joint Crematorium's budgets are dependent on external factors and influences which cannot be accurately forecast | Medium | The budgetary management system is in place whereby finance and budget officers meet to discuss issues surrounding the budgets. |

5. ALIGNMENT TO COMMITTEES PRIORITIES

This report is directly aligned to ensuring effective management of the Crematorium.

6. IMPLICATIONS RELATING TO RELEVANT LEGISLATION

- (a) Relevant Legislation: The accounts are produced in accordance with the requirements of the Accounts and Audit Regulations 2015. The format reflects the requirements of the Code of Practice on Local Authority Accounting in the United Kingdom 2019/2020 and the Service Accounting Code of Practice published by the Chartered Institute of Public Finance and Accountancy (CIPFA). This is supported by the International Financial Reporting Standards (IFRS).
 - The audit is carried out in accordance with the Accounts and Audit Regulations 2015.
- (b) Human Rights: No impact
- (c) Equality and Diversity: No impact.
- (d) Climate change and environmental sustainability: No impact.
- (e) Crime and Disorder: No impact.
- (f) Budget / Resources: This report is to note the out-turn position on the Joint Crematorium Account and the balances on the Reserve funds.

7. CONSULTATION

Head of Neighbourhoods

BACKGROUND PAPERS 8.

None.

Report Author Designation E-mail -

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| | | | | | Appendix 1 | |
|--|--------------------|-------------------|-------------------------------------|--|------------|-------------------------------|
| REVENUE CREMATORIUM | | Full | 1 April 2021 to 31 December 2021 | | | |
| Description | Original Budget | Revised Budget | Forecast Budget | Variance Forecast Budget to Revised Budget | Actuals | Revised Budget Realignment |
| | £ | £ | £ | £ | | |
| Salaries Basic Pay | 292,795 | 292,795 | 272,670 | -20,125 | 204,926 | |
| Salaries Overtime | 18,000 | 18,000 | 29,000 | 11,000 | | |
| Salaries National Insurance | 23,281 | 23,281 | 25,730 | 2,449 | | |
| Salaries Superannuation | 57,095 | 57,095 | 60,570 | 3,475 | | |
| Salaries Vacancy Savings | -5,598 | -5,598 | 0 | 5,598 | | |
| Superann Additional Allowances | 1,315 | 1,315 | 1,315 | 0 | | |
| Pension Deficit Lump Sum | 16,151 | 16,151 | 16,151 | 0 | - / | |
| Optical Charges Tests | 0 | 0 | 15 | 15 | | |
| Agency Staff | 0 | 0 | 12,760 | 12,760 | | |
| Advertising Appointments | 0 | 0 | 1,510 | 1,510 | | |
| Fraining Expenses Staff | 1,200 | 1,200 | 8,410 | 7,210 | 6,270 | |
| Apprenticeship Levy | 1,408 | 1,408 | 1,408 | 0 | | |
| Employee Related Expenditure | 405,647 | 405,647 | 429,539 | 23,892 | 342,239 | |
| Repair/Maintenance Buildings | 30,000 | 30,000 | 30,000 | 0 | 20,788 | |
| Grounds Maintenance General | 17,500 | 17,500 | 17,500 | 0 | 12,712 | |
| EPA Testing | 1,200 | 1,200 | 1,161 | -39 | | |
| Repair/Maintenance Fixed Plant Cremators | 100,000 | 85,000 | 85,000 | 0 | | realignment 8 |
| Electricity | 50,000 | 50,000 | 45,000 | -5,000 | | |
| Gas | 42,850 | 42,850 | 40,000 | -2,850 | 17,238 | |
| Rent of Premises | 159 | 159 | 159 | 0 | 159 | |
| Business Rates | 92,003 | 91,290 | 91,290 | 0 | 91,290 | realignment 11 |
| Sewage/Water Rates | 7,500 | 7,111 | 4,800 | -2,311 | 2,297 | realignment 11 |
| nsurance | 20,218 | 18,634 | 18,634 | 0 | 18,634 | realignment 11 |
| Cleaning Materials | 4,200 | 4,200 | 4,200 | 0 | 3,335 | |
| Legionella | 500 | 500 | 500 | 0 | 220 | |
| Premises Related Expenditure | 366,130 | 348,444 | 338,244 | -10,200 | 208,297 | |
| Car Allowances | 200 | 200 | 200 | 0 | | |
| ransport Related Expenditure | 200 | 200 | 200 | 0 | 39 | |

| | | | | | Appendix 1 | |
|---|--------------------|-------------------|-------------------------------------|--|------------|-------------------------------|
| REVENUE CREMATORIUM | | Full Y | 1 April 2021 to 31 December 2021 | | | |
| Description | Original Budget | Revised Budget | Forecast Budget | Variance Forecast Budget to Revised Budget | Actuals | Revised Budget Realignment |
| | £ | £ | £ | £ | | |
| Memorial Tree Equipment Acquisition | 0 | 14,500 | 14,350 | -150 | 14,350 | |
| Equipment Acquisitions | 0 | 0 | 35 | 35 | 35 | |
| Furniture Acquisitions | 4,000 | 19,000 | 13,682 | -5,318 | | realignment 8 |
| Health and Safety Materials | 0 | 4,382 | 4,382 | 0 | | realignment 11 |
| Light Plant and Tools | 4,000 | 11,344 | 13,025 | 1,681 | | realignment 11 |
| Material Purchases | 4,000 | 4,000 | 4,300 | 300 | 2,733 | |
| Rodent Control | 750 | 750 | 750 | 0 | 0 | |
| Office Machinery Replacement | 1,000 | 1,000 | 1,403 | 403 | 1,189 | |
| Covid 19 Supplies and Services | 0 | 0 | 27 | 27 | 27 | |
| Uniforms | 5,000 | 4,000 | 3,000 | -1,000 | | realignment 11 |
| Printing | 3,000 | 1,500 | 500 | -1,000 | 110 | realignment 11 |
| Stationery | 3,500 | 2,500 | 2,300 | -200 | 1,079 | realignment 11 |
| Hired and Contracted Services - Use of other Crematoria | 0 | 0 | 6,987 | 6,987 | 0 | |
| Advertising Other | 2,000 | 0 | 0 | 0 | 0 | realignment 11 & 37 |
| Waste Collection Skips | 1,000 | 1,500 | 1,500 | 0 | 1,170 | realignment 37 |
| Medical Referee Fees | 38,850 | 38,850 | 40,500 | 1,650 | 26,289 | |
| Payments to Local Authorities | 6,862 | 6,862 | 6,862 | 0 | 2,040 | |
| Software Licences | 11,980 | 11,980 | 12,235 | 255 | 12,235 | |
| Postages | 2,800 | 1,800 | 2,200 | 400 | 1,681 | realignment 11 |
| Systems Software | 300 | 260 | 260 | 0 | 260 | realignment 11 |
| Telephones | 10,300 | 8,300 | 7,985 | -315 | 4,844 | realignment 11 |
| Webcasting Costs | 5,000 | 5,000 | 17,300 | 12,300 | 11,289 | - |
| Conference Expenses | 1,000 | 0 | 0 | 0 | 0 | realignment 11 |
| Subscriptions | 1,649 | 1,649 | 1,649 | 0 | 310 | |
| Book of Remembrance Inscriptions | 9,028 | 9,028 | 9,028 | 0 | 4,874 | |
| External Legal Expenses | 1,500 | 1,500 | 1,500 | 0 | 900 | |
| Memorials | 0 | 24,066 | 24,066 | 0 | 4,867 | |
| Other Expenses General | 500 | 500 | 500 | 0 | 316 | |
| Memorial Tree Memorials | 0 | 4,540 | 4,540 | 0 | 0 | |
| Temporary Memorials | 11,965 | 11,965 | 12,965 | 1,000 | 9,820 | |
| Organist Fees | 7,500 | 7,500 | 1,200 | -6,300 | 843 | |
| CAMEO Non Abatement Fees | 33,413 | 33,413 | 68,310 | 34,897 | 0 | |
| Supplies & Services Expenditure | 170,897 | 231,689 | 277,341 | 45,652 | 132,732 | |

| | | | | | Appendix 1 | |
|---|--------------------|-------------------|-------------------------------------|--|------------|-------------------------------|
| REVENUE CREMATORIUM | | Full Y | 1 April 2021 to 31 December 2021 | | | |
| Description | Original Budget | Revised Budget | Forecast Budget | Variance Forecast Budget to Revised Budget | Actuals | Revised Budget Realignment |
| | £ | £ | £ | £ | | |
| Design Services | 7,500 | 7,500 | 7,500 | 0 | , | |
| Building Services Repairs | 0 | 0 | 1,131 | 1,131 | 1,131 | |
| Trade Waste/Recycling | 7,496 | 7,496 | 7,349 | -147 | 7,349 | |
| Electricians Service | 0 | 0 | 1,203 | 1,203 | | |
| Central Corporate Overhead | 49,360 | 49,360 | 49,360 | 0 | , | |
| Support Services | 64,356 | 64,356 | 66,543 | 2,187 | · · | |
| Depreciation | 126,271 | 126,271 | 126,271 | 0 | | |
| Depreciation and Impairment | 126,271 | 126,271 | 126,271 | 0 | | |
| Revenue Gross Expenditure | 1,133,501 | 1,176,607 | 1,238,138 | 61,531 | 744,940 | |
| Book of Remembrance Inscriptions | -20,000 | -20,000 | -27,690 | -7,690 | , | |
| Charities Collection | 0 | 0 | 0 | 0 | | |
| Crematorium Containers | -350 | -350 | -100 | 250 | | |
| Crematorium Memorials | -42,000 | -42,000 | -42,000 | 0 | 00,00 | |
| Organist | -11,250 | -11,250 | -1,800 | 9,450 | | |
| Cremation Fees | -1,715,700 | -1,715,700 | -1,765,000 | -49,300 | | |
| Webcasting Fees | -7,500 | -7,500 | -25,950 | -18,450 | | |
| Medical Fees | -38,850 | -38,850 | -40,500 | -1,650 | | |
| Interest Income | -2,500 | -2,500 | -998 | 1,502 | | |
| Miscellaneous Income | -1,500 | -1,500 | -360 | 1,140 | | |
| New Memorials | 0 | -9,100 | -9,100 | 0 | | |
| Memorial Tree Income | 0 | -1,400 | -1,400 | 0 | - | |
| Under/Over Bankings | 0 | 0 | 0 | 0 | | |
| Income | -1,839,650 | -1,850,150 | -1,914,898 | -64,748 | | - |
| Recharges to Cemeteries | -26,562 | -26,562 | -26,562 | 0 | | |
| Income Recharges | -26,562 | -26,562 | -26,562 | 0 | • | |
| Revenue Gross Income | -1,866,212 | -1,876,712 | -1,941,460 | -64,748 | | |
| Net Cost of Service | -732,711 | -700,105 | -703,322 | -3,217 | -675,382 | |
| Depreciation to be Reversed | -126,271 | -126,271 | -126,271 | 0 | | |
| 3% Increase of Standard Cremation Fees to Capital Fund | 46,200 | 46,200 | 46,200 | 0 | , | |
| Financing Memorial Tree Acquisition from General Reserves | 0 | -14,500 | -14,500 | 0 | | |
| Financing Other New Memorials from General Reserves | 0 | -18,106 | -18,106 | 0 | | |
| Below Net Cost of Service Sub Total | -80,071 | -112,677 | -112,677 | 0 | , | |
| Net Surplus | -812,782 | -812,782 | -815,999 | -3,217 | -649,114 | |

| | | | | | Appendix 1 | |
|--|--------------------|-------------------|--------------------|--|-------------------------------------|-------------------------------|
| CAPITAL CREMATORIUM | | Full | /ear | | 1 April 2021 to 31 December 2021 | |
| Description | Original Budget | Revised Budget | Forecast Budget | Variance Forecast Budget to Revised Budget | | Revised Budget Realignment |
| | £ | £ | £ | £ | £ | |
| Replacement of Abatement Equipment brought forward | 503,166 | 503,166 | 87,309 | -415,857 | 0 | |
| Replacement of Abatement Equipment Building Works | 221,000 | 221,000 | 2,643 | -218,357 | 2,643 | |
| Replacement of Abatement Equipment MDC Design Services | 0 | 0 | 3,078 | 3,078 | 3,078 | |
| Car Park Lighting brought forward budget | 8,000 | 8,000 | 0 | -8,000 | 0 | |
| Roof Repairs - Insurance Copper Theft Retention | 1,148 | 1,148 | 1,148 | 0 | 0 | |
| 21/22 PPW Capital Programme Unallocated | 138,177 | 73,177 | 73,177 | 0 | 0 | realignment 28, 29 & 34 |
| 21/22 Music System | 0 | 20,000 | 20,995 | 995 | 0 | realignment 28 |
| 21/22 Water Main | 0 | 20,000 | 20,000 | 0 | 0 | realignment 29 |
| 21/22 CCTV System | 0 | 25,000 | 25,000 | 0 | 0 | realignment 34 |
| Grand Total | 871,491 | 871,491 | 233,350 | -638,141 | 5,721 | |



| | FINANCIAL Y | EAR | REALIGN AMOUNT | FINANCE OFFICER | DATE OF REQUEST | BUDGET OFFICER |
|-----------------------------|-------------|-----|----------------|-----------------|-----------------|----------------|
| Budget Realign Ref 8 | 2021/22 | 8 | £15,000 | Wendy Gregson | 15/07/2021 | Dave Clay |

REASON FOR BUDGET REALIGNMENT

Request Dave Clay 13.7.21 to realign £15,000 budget from Crem Fixed Plant Cremators to Crem Furniture. This is due to the acquisition of new chairs and the hire of chairs until the new ones arrive. Due to pandemic restrictions the old pews were removed to allow for social distancing. Now that restrictions are lifting the pews are being replaced by chairs which are more flexible for any future restrictions etc. and more modern/comfortable.

| | DETAILS OF BUDGET TO BE REDUCED (-) | | | | | | | | | | | |
|---|-------------------------------------|---------|---------|--------|--|--|--|--|--|--|--|--|
| Account Code Account Description Budget Realignment (-) Current Budget Revised Budget | | | | | | | | | | | | |
| 4101000124 | Crematorium R/M Fixed Plant General | -15,000 | 100,000 | 85,000 | | | | | | | | |
| | | | | 0 | | | | | | | | |
| | | -15,000 | | | | | | | | | | |

| DETAILS OF BUDGET TO BE INCREASED (+) | | | | | | | | | | |
|---|---------------------|---|---|--|--|--|--|--|--|--|
| le Account Description Budget Realignment (+) Current Budget Revised Budget | | | | | | | | | | |
| Crematorium Furniture Acquisitions | 15,000 | 4,000 | 19,000 | | | | | | | |
| | | | 0 | | | | | | | |
| | 15,000 | | | | | | | | | |
| | Account Description | Account Description Budget Realignment (+) Crematorium Furniture Acquisitions 15,000 | Account Description Budget Realignment (+) Current Budget | | | | | | | |



| | FINANCIAL YEAR | | REALIGN AMOUNT FINANCE OFFICER | | DATE OF REQUEST | BUDGET OFFICER |
|--------------------|----------------|----|--------------------------------|---------------|-----------------|----------------|
| Budget Realign Ref | 2021/22 | 11 | £11,726 | Wendy Gregson | 26/07/2021 | David Clay |

REASON FOR BUDGET REALIGNMENT

July budget meeting review identified that a Health and Safety materials budget of £4,382 is required for Reactec equipment to monitor employees use of vibrating equipment, also £7,344 required for electric/battery mower and strimmer as part of the Green Agenda.

| | DETA | LS OF BUDGET TO BE REDUCED (-) | | |
|--------------|----------------------------------|--------------------------------|----------------|----------------|
| Account Code | Account Description | Budget Realignment (-) | Current Budget | Revised Budget |
| 4101000146 | Crematorium NNDR | -713 | 92,003 | 91,290 |
| 4101000156 | Crematorium Insurance | -1,584 | 20,218 | 18,634 |
| 4101000437 | Crematorium Systems Software | -40 | 300 | 260 |
| 4101000450 | Crematorium Conference | -1,000 | 1,000 | 0 |
| 4101000353 | Crematorium Uniforms | -1,000 | 5,000 | 4,000 |
| 4101000366 | Crematorium Printing | -1,500 | 3,000 | 1,500 |
| 4101000367 | Crematorium Stationery | -1,000 | 3,500 | 2,500 |
| 4101000370 | Crematorium Advertising | -1,500 | 2,000 | 500 |
| 4101000435 | Crematorium Postage | -1,000 | 2,800 | 1,800 |
| 4101000439 | Crematorium Telephones | -2,000 | 10,300 | 8,300 |
| 4101000150 | Crematorium Sewage / Water Rates | -389 | 7,500 | 7,111 |
| | | | | 0 |
| | | -11,726 | | |

| | DETAILS OF BUDGET TO BE INCREASED (+) | | | | | | | | | | | |
|--------------|---|----------------|-------|--------|--|--|--|--|--|--|--|--|
| Account Code | Current Budget | Revised Budget | | | | | | | | | | |
| 4101000309 | Crematorium Health & Safety Materials | 4,382 | 0 | 4,382 | | | | | | | | |
| 4101000312 | Crematorium Light Plant & Tool Acquisitions | 7,344 | 4,000 | 11,344 | | | | | | | | |
| | | | | C | | | | | | | | |
| | | 11,726 | | | | | | | | | | |
| | | | | | | | | | | | | |



| | FINANCIAL YEAR | | REALIGN AMOUNT | FINANCE OFFICER | DATE OF REQUEST | BUDGET OFFICER |
|--------------------------|----------------|---------|----------------|-----------------|-----------------|----------------|
| Budget Realign Re | 28 | 2021/22 | £20,000 | Wendy Gregson | 25/10/2021 | David Clay |

REASON FOR BUDGET REALIGNMENT

Capital Scheme - replacement music system. Budget to be re-allocated from Crem Capital Unallocated budget 2021/2022.

| | DETAILS OF BUDGET TO BE REDUCED (-) | | | | | | | | | | | |
|---|--|---------|---------|---------|--|--|--|--|--|--|--|--|
| Account Code Account Description Budget Realignment (-) Current Budget Revised Budget | | | | | | | | | | | | |
| 4102220388 | Crem Cap Unallocated Hired & Contracted Services | -20,000 | 138,177 | 118,177 | | | | | | | | |
| | | | | 0 | | | | | | | | |
| | | -20,000 | | | | | | | | | | |

| DETAILS OF BUDGET TO BE INCREASED (+) | | | | | | | | | | | |
|---------------------------------------|----------------------|------------------------------|-----|------------------------|----------------|---|----------------|--|--|--|--|
| Account Code | Acco | unt Description | | Budget Realignment (+) | Current Budget | | Revised Budget | | | | |
| 4102230388 | Crem Cap Music Syste | m Hired & Contracted Service | ces | 20,000 | | 0 | 20,000 | | | | |
| | | | | | | | 0 | | | | |
| | | | | 20,000 | | | | | | | |



| | FINANC | AL YEAR | REALIGN AMOUNT | FINANCE OFFICER | DATE OF REQUEST | BUDGET OFFICER |
|--------------------|--------|---------|----------------|-----------------|-----------------|----------------|
| Budget Realign Ref | 29 | 2021/22 | £20,000 | Wendy Gregson | 26/10/2021 | David Clay |

REASON FOR BUDGET REALIGNMENT

PPW Unallocated Budget 21/22 - £20,00 required for replacing water main on crematorium side of the stop valve due to poor water service/pressure due to corrosion and leaking joints.

| | DETAILS OF BUDGET TO BE REDUCED (-) | | | | | | | | | |
|---------------------|-------------------------------------|------------------------|----------------|----------------|--|--|--|--|--|--|
| Account Code | Account Description | Budget Realignment (-) | Current Budget | Revised Budget | | | | | | |
| 4102220388 | Crem Cap PPW Unallocated 2021/22 | -20,000 | 118,177 | 98,177 | | | | | | |
| | | | | 0 | | | | | | |
| | | -20,000 | | | | | | | | |

| | DETAILS OF BUDGET TO BE INCREASED (+) | | | | | | | | | | | |
|--------------|---------------------------------------|-------------------------|-------------|-------|--|------------------------|-----|----------------|---|----------------|--|--|
| Account Code | | Acc | ount Descri | otion | | Budget Realignment (+) | | Current Budget | | Revised Budget | | |
| 4102240388 | Crem Cap N | Crem Cap New Water Main | | | | 20,0 | 000 | C |) | 20,000 | | |
| | | | | | | | | | | C | | |
| | | | | | | 20,0 | 000 | | | | | |



| | FINANCIAL YEAR | | REALIGN AMOUNT | FINANCE OFFICER | DATE OF REQUEST | BUDGET OFFICER |
|--------------------|----------------|-----------|----------------|-----------------|-----------------|----------------|
| Budget Realign Ref | 34 | 2021/2022 | £25,000 | Wendy Gregson | 15/12/2021 | Martin Clarke |

REASON FOR BUDGET REALIGNMENT

£25,000 required for a new CCTV system that will be transferrable to the new Crematorium Development. Budget to be realigned from the 2021-2022 PPW Unallocated Capital Budget. As discussed at the JCC on 6.12.21 David Clay

| DETAILS OF BUDGET TO BE REDUCED (-) | | | | | | | | | |
|---|--|---------|--------|--------|--|--|--|--|--|
| Account Code Account Description Budget Realignment (-) Current Budget Revised Budget | | | | | | | | | |
| 4102220388 | Crematorium Capital Unallocated Budget | -25,000 | 98,177 | 73,177 | | | | | |
| | | | | 0 | | | | | |
| | | -25,000 | | | | | | | |

| DETAILS OF BUDGET TO BE INCREASED (+) | | | | | | | | | |
|---------------------------------------|---------|---------------------------------|--------------|------|--|------------------------|----------------|--------|----------------|
| Account Code | | Acc | ount Descrip | tion | | Budget Realignment (+) | Current Budget | | Revised Budget |
| 4102250303 | Cremato | Crematorium Capital CCTV System | | | | 25,000 | 0 | 25,000 | |
| | | | | | | | | | 0 |
| | | | | | | 25,000 | | | |



| | FINANCIAL YEAR | | REALIGN AMOUNT | FINANCE OFFICER | DATE OF REQUEST | BUDGET OFFICER |
|--------------------|----------------|-----------|----------------|-----------------|-----------------|----------------|
| Budget Realign Ref | 37 | 2021/2022 | £500 | Wendy Gregson | 19/01/2022 | Martin Clarke |

REASON FOR BUDGET REALIGNMENT

Increased to skips budget required due to works to remove waste/obsolete items from all areas of the Crematorium Buildings. Spare budget capacity has been identified with advertising other of £500

| DETAILS OF BUDGET TO BE REDUCED (-) | | | | | | | | |
|---|-------------------------------|------|-----|---|--|--|--|--|
| Account Code Account Description Budget Realignment (-) Current Budget Revised Budget | | | | | | | | |
| 4101000370 | Crematorium Advertising Other | -500 | 500 | 0 | | | | |
| | | | | (| | | | |
| | | | | C | | | | |
| | | -500 | | | | | | |

| DETAILS OF BUDGET TO BE INCREASED (+) | | | | | | | | | | |
|---------------------------------------|----------------|----------------|------|--|------------------------|----------------|----------------|--|--|--|
| Account Code | , | ccount Descrip | tion | | Budget Realignment (+) | Current Budget | Revised Budget | | | |
| 4101000389 | Crematorium Sk | ps | | | 500 | 1,000 | 1,500 | | | |
| | | | | | | | 0 | | | |
| | | | | | 500 | | | | | |